

School District Medicaid Administrative Match (MAM) Webinar 2010

Brought to you by:

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Welcome



Today's Topics

- Overview of Apple Health for Kids
- Manual Update Overview
- Setting District Calendars
- Monitoring Findings
- Missing Time Reports
- Outreach Coordination with Other Agencies
- Program Improvements
- Questions and Answers

Apple Health for Kids

■ Website:

<http://hrsa.dshs.wa.gov/AppleHealth/index.shtml>





Contact Us Toll-free 1-877-543-7669

Cell phone users: Because the Apple Health for Kids hot line is a national referral number, calls from out-of-state cell phones will be routed back to the state with that area code. You must call from a telephone number with a Washington State area code to be directed to Washington State benefits.

[Home](#)[Am I Eligible](#)[I Want to Apply](#)[FAQs](#)[Talk to Us](#)[Media Center](#)

Apple Health for Kids is a new Washington State initiative aimed at streamlining applications for children's medical. Up to 75,000 Washington children are still uninsured. Many of these families are eligible – but they just don't know it. Don't make that mistake. Health coverage doesn't just work when your children are sick. It also includes preventive care like immunizations or physical exams. If your children need coverage, check it out today.

Eligibility Checklist

Apple Health for Kids is a new concept in state medical assistance. Instead of making families apply for different programs, we have streamlined the process so that any child in a family that meets the income eligibility standards will be covered. No struggling for details or choosing between programs. It's easy to check your eligibility. Just fill in a quick checklist and compare your income and family size to the criteria. [Check your eligibility.](#)

Frequently Asked Questions

Do you have questions about the Apple Health for Kids Program? We've answered some of the most popular questions in our [Frequently Asked Questions](#).

Renewing Your Child's Medical

Every year, families need to verify that their income remains within eligibility standards of Apple Health for Kids. It's easy to do, and the forms don't take long to complete. [Click here](#) for more information.

Children's Coverage

[Basic Health](#) is a state-sponsored program providing low-cost health care coverage through private health plans.

Administration

[Enrollment figures for DSHS medical programs and program organizational chart.](#)

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If your monthly family income is below the amounts listed on the chart below, your children may qualify for Apple Health for Kids - either as free medical coverage or as low-cost health insurance. Remember to include all adults in the family, and remember that a pregnant woman counts as two people when determining household size.

Calculate your income, then compare to chart below:

Your family's monthly income (before tax): (do not use commas)

Monthly work-related child-or adult-care expenses you pay:

Monthly court-ordered child-support payments you pay for a child living outside the home:

Number of working adults in household: 

Calculate

If your income is close to these amounts but over, we still encourage you to call 1-877-543-7669.

Family size	THESE INCOME LEVELS QUALIFY FOR: Free health insurance		THESE INCOME LEVELS QUALIFY FOR: \$ 20 monthly premium per child. No family pays more than \$40.		THESE INCOME LEVELS QUALIFY FOR: \$ 30 monthly premium per child. No family pays more than \$60.	
	Monthly income	Annual income	Monthly income	Annual income	Monthly income	Annual income
1	Up to \$1,805	Up to \$21,660	Up to \$2,257	Up to \$27,075	Up to \$2,708	Up to \$32,490
2	Up to \$2,429	Up to \$29,140	Up to \$3,036	Up to \$36,425	Up to \$3,643	Up to \$43,710
3	Up to \$3,052	Up to \$36,620	Up to \$3,815	Up to \$45,775	Up to \$4,578	Up to \$54,930
4	Up to \$3,675	Up to \$44,100	Up to \$4,594	Up to \$55,125	Up to \$5,513	Up to \$66,150
5	Up to \$4,299	Up to \$51,580	Up to \$5,373	Up to \$64,475	Up to \$6,448	Up to \$77,370
6 or more	Add \$624 for each additional child	Add \$7,480 for each additional child	Add \$780 for each additional child	Add \$9,350 for each additional child	Add \$935 for each additional child	Add \$11,220 for each additional child

- Premiums are based on the number of children in a family but no family pays more than two premiums a month.
- Children must be under the age of 19.
- Pregnancy counts as an additional person.

Other programs are available for families and pregnant women. Call 1-800-562-3022 toll-free to ask about that coverage or visit your local DSHS Community Service Office to find out more. (A locator is available on [line for the addresses and phone numbers of all DSHS offices statewide.](#))



Contact Us Toll-free 1-877-543-7669

Cell phone users: Because the Apple Health for Kids hot line is a national referral number, calls from out-of-state cell phones will be routed back to the state with that area code. You must call from a telephone number with a Washington State area code to be directed to Washington State benefits.

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I Want To Apply

1. Download the Apple Health for Kids pdf application form:

[English](#)[Cambodian](#)[Chinese](#)[Korean](#)[Laotian](#)[Russian](#)[Spanish](#)[Vietnamese](#)

2. Complete the form, sign it and mail it to us at the address listed on the form.

Reminders

- Your child does not have to be a citizen to receive health coverage in Washington State. If your child is a citizen, we will need to verify his or her citizenship. We will mail you a special form for that information after we receive your application.
- Enter the amount of your income before taxes.
- Be sure to include a phone number where we can reach you.
- Be sure to include all the children living with you. That can make a difference in whether you have to pay monthly premiums or not.

If you need help with this form or have questions

- [Contact someone directly in your county.](#)
- Call the DSHS Community Service Office closest to you. You can find the office's phone number and address by using this [helpful locator device.](#)
- Call the Medical Assistance Customer Service Center toll-free at 1-800-562-3022 between 7 a.m. and 5:30 p.m. weekdays.

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APPLICATION FOR CHILDREN'S MEDICAL BENEFITS



This application is for medical coverage only for children and teens under 19. Anyone can apply on behalf of a child. Children may apply on their own behalf. **We will send the person listed in box 1 all follow-up information.** If you have questions or would like help filling out this form, just call 1-877-543-7669. We'll be happy to help you!

Please print in black or blue ink. Do not use pencil. (List parent, guardian or contact person who will receive follow-up information)

1. FIRST NAME		MIDDLE INITIAL		LAST NAME	
2. ADDRESS WHERE YOU LIVE		STREET		CITY	STATE ZIP CODE
3. MAILING ADDRESS (IF DIFFERENT)		CITY		STATE	ZIP CODE
4. TELEPHONE NUMBERS	5. Do you have trouble speaking, reading or writing English? <input type="checkbox"/> Yes <input type="checkbox"/> No				
HOME	What language or alternative format do you need?				
WORK	Do you need an interpreter? (If yes, we will help you through an interpreter).				<input type="checkbox"/> Yes <input type="checkbox"/> No
MESSAGE	What language do you speak?				
6. Does a child under 19 have a medical condition that needs attention right away? <input type="checkbox"/> Yes <input type="checkbox"/> No					
Is anyone in your home pregnant? <input type="checkbox"/> Yes <input type="checkbox"/> No					
If "yes", who?					

General Information

7. List family members living together. (If needed, attach a separate sheet of paper to list more family members).

NAME (FIRST, MIDDLE, LAST)	SEX M or F	RELATION TO YOU	BIRTH DATE (MO/DA/YR)	SOCIAL SECURITY NUMBER ~OPTIONAL	U.S. CITIZEN YES NO	PLACE OF BIRTH (CITY/STATE)	COMPLETE IF CHILD IS NOT A U.S. CITIZEN	
A. Parent, Guardian or Self				*	<input type="checkbox"/> YES <input type="checkbox"/> NO		LIST DATE CHILD ARRIVED IN U.S.	DOES CHILD HAVE A SPONSOR? YES NO
B. Spouse or Other Parent (If living in the home)				*	<input type="checkbox"/> YES <input type="checkbox"/> NO			
C. List Children & Teens Under 19 Years of Age (who want medical benefits)					<input type="checkbox"/> YES <input type="checkbox"/> NO			<input type="checkbox"/> YES <input type="checkbox"/> NO
D.					<input type="checkbox"/> YES <input type="checkbox"/> NO			<input type="checkbox"/> YES <input type="checkbox"/> NO
E.					<input type="checkbox"/> YES <input type="checkbox"/> NO			<input type="checkbox"/> YES <input type="checkbox"/> NO
F.					<input type="checkbox"/> YES <input type="checkbox"/> NO			<input type="checkbox"/> YES <input type="checkbox"/> NO
G. List Other Adults/Children in the Home (who do not want medical benefits)				*		Note: Please attach any documents showing children's status.		
				*				

8. Is a child under age 19 in your household disabled? ☐ Yes ☐ No If "Yes", who?

Expenses This information can help your children qualify.

9. Do you pay for childcare while you work?	<input type="checkbox"/> Yes <input type="checkbox"/> No	If "Yes", how much per month? \$
Do you pay someone to take care of a disabled dependent adult while you work?	<input type="checkbox"/> Yes <input type="checkbox"/> No	If "Yes", how much per month? \$
10. Do you pay court ordered child support for a child who is not living in your home?	<input type="checkbox"/> Yes <input type="checkbox"/> No	If "Yes", how much per month? \$

DSHS 14-380 (REV. 07/2008) TRANSLATED

Barcode label



14380



- [DSHS Home](#)
- [CSO Main](#)
- [Your Office](#)
- [Services](#)
- [Eligibility](#)
- [Apply](#)
- [Resources](#)

Locate a Community Service Office

Locate a Community Service Office (CSO) near your home to get information or to apply for or

1. TYPE YOUR HOME ZIP CODE IN THE BOX BELOW:

Zip Code:

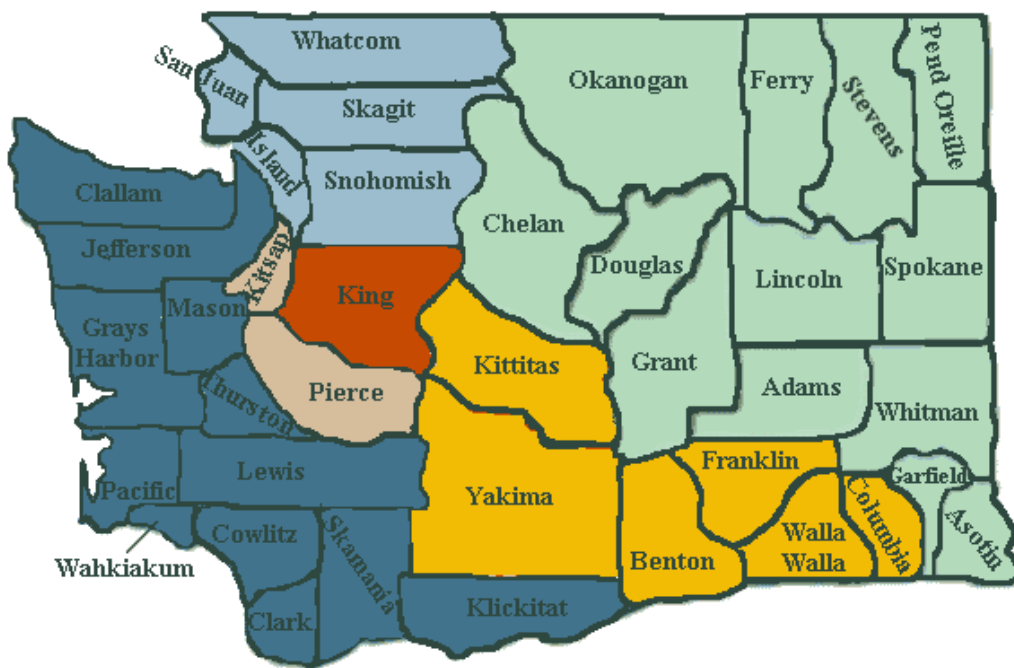
(Need help [finding](#) your Zip Code?)

Or 2. IF KNOWN, SELECT OFFICE FROM LIST:

Select Office Name

Or

3. CLICK ON THE COUNTY WHERE YOU LIVE



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Manual Overview

■ Posted on MAM website:

■ <http://hrsa.dshs.wa.gov/mam/pdf/mam/SchoolManual.pdf>



Washington State School Based Medicaid Administrative Match Manual



September 1, 2010

School Based Medicaid Administrative Match (MAM) Manual

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Calendaring

- Earlier deadline for future years—
Aug. 15
- Why? Time study days are
selected beginning with the start
date of each quarter.
- Some school districts start school
in August.
- Quarter staff lists, designated and
random staff, need to be identified
before quarter start date.

Issues We Have Found in Monitorings

- Time study form pre-population
- Parallel Coding
- Supervisor /participant signatures required in five working days
- Missing Time Reports

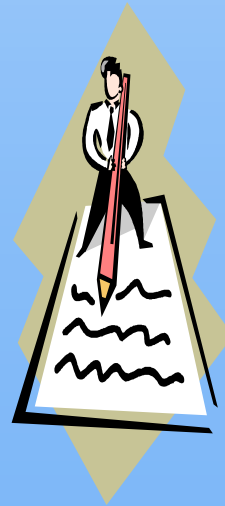
Pre-population of Time Study Forms

■ CAUTION!



■ Only pre-populate the following areas:

- Staff name
- Job Title
- Date of Time Study
- School District
- School Building





Medicaid Administrative Match – Schools – Time Study Form

STAFF NAME (PRINT) BAD LEROY BROWN	JOB TITLE CLASSROOM TEACHER	DATE OF TIME STUDY (MM/DD/YY): 10/27/2010
SCHOOL DISTRICT DISSAPPOINTMENT SCHOOL DISTRICT	SCHOOL BUILDING STRESSED OUT MIDDLE SCHOOL	
This time study form represents the codable activities that I performed during the "Date of Time Study" above. I did not alter my normal routine for the time study. I did not use any other form to track my time for purposes of claiming administrative match funds.		
STAFF SIGNATURE <i>Bad L Brown</i>	DATE 10/27/2010	
I reviewed this time study form and it is complete and in compliance with Medicaid Administrative Match program guidelines.		
SUPERVISOR'S SIGNATURE <i>Diane Dreadful</i>	DATE 10/27/2010	
CODE IDENTIFIERS		Total Time
Code 3 – EDUCATIONAL SCHOOL RELATED ACTIVITIES – Regular assigned duties, teaching, extra-curricular activities, IEP development, coordinating/monitoring IEPs, discipline, evaluating curriculum or instruction, career guidance, & general supervision of students		7
Code 4 – DIRECT MEDICAL SERVICES – Provision of care, treatment/patient follow-up, counseling services, related administrative/derical activities, and staff related travel.		
SYSTEM SUPPORT/PERSONAL ACTIVITIES	Tick Marks 15-Min Each	Provide a Brief Narrative Description For "b" codes
Code 10 – SYSTEM SUPPORT OR PERSONAL TIME (Staff meetings, breaks, lunch, annual leave, and sick leave and Medicaid Ad Match Time Study Training)		.50
PARALLEL CODING ACTIVITIES		
OUTREACH		
Code 1a – Inform students/families about general health education, wellness and prevention programs, IDEA and Child Find activities		
Code 1b – Inform students/families about Medicaid and Medicaid managed care and encourage access		
FACILITATING APPLICATIONS		
Code 2a – Explain eligibility process and how to apply for programs like IDEA, TANF, and reduced lunches		
Code 2b – Explain and assist students/families with Medicaid application process, verify current status		
TRANSPORTATION		
Code 5a – Scheduling or arranging transportation not in support of Medicaid covered services (e.g. social, vocational, and/or educational programs or activities)		
Code 5b – Scheduling or arranging transportation to Medicaid covered services		
PROGRAM PLANNING, POLICY DEVELOPMENT AND INTERAGENCY COORDINATION		
Code 7a – Improving coordination/delivery/planning for non-medical services (e.g. social, vocational, state mandated child health screening, policy development, for school aged children		
Code 7b – Improving coordination/delivery/planning of medical/dental/mental health/chemical dependency services to children		
TRAINING (PARTICIPATION IN OR COORDINATION)		
Code 8a – Improving delivery and referral to non-Medicaid services like IDEA/Child Find activities/programs		
Code 8b – Improving delivery and referral to Medicaid related services, early identification and referral for special health services like well-child exams. Training for the time study should be recorded under Code 10.		
REFERRAL, MONITORING OF MEDICAID SERVICES		
Code 9a – Referrals for non-medical services or state education agency mandated child health screens (free Care) e.g., vision, hearing, scoliosis services		
Code 9b – Referrals, coordination, monitoring of Medicaid medical, dental, mental health, substance abuse, and family planning services		
Total paid time this day: 7.5		Total time tracked this day (must equal paid time): 7.5



Medicaid Administrative Match – Schools – Time Study Form

STAFF NAME (PRINT) SUZIE SMARTS	JOB TITLE CLASSROOM TEACHER	DATE OF TIME STUDY (MM/DD/YY): 10/27/2010
SCHOOL DISTRICT ON TARGET SCHOOL DISTRICT	SCHOOL BUILDING PERFECT SENIOR HIGH	
This time study form represents the codable activities that I performed during the "Date of Time Study" above. I did not alter my normal routine for the time study. I did not use any other form to track my time for purposes of claiming administrative match funds.		
STAFF SIGNATURE <i>Ms. Suzie Smarts</i>	DATE <i>10/27/2010</i>	
I reviewed this time study form and it is complete and in compliance with Medicaid Administrative Match program guidelines.		
SUPERVISOR'S SIGNATURE <i>Brad Brainer</i>	DATE <i>Oct. 28 2010</i>	
CODE IDENTIFIERS		Total Time
Code 3 – EDUCATIONAL SCHOOL RELATED ACTIVITIES – Regular assigned duties, teaching, extra-curricular activities, IEP development, coordinating/monitoring IEPs, discipline, evaluating curriculum or instruction, career guidance, & general supervision of students		5.75
Code 4 – DIRECT MEDICAL SERVICES – Provision of care, treatment/patient follow-up, counseling services, related administrative/derical activities, and staff related travel.		
SYSTEM SUPPORT/PERSONAL ACTIVITIES	Tick Marks 15-Min Each	Provide a Brief Narrative Description For "b" codes
Code 10 – SYSTEM SUPPORT OR PERSONAL TIME (Staff meetings, breaks, lunch, annual leave, and sick leave and Medicaid Ad Match Time Study Training.)	// //	1.00
PARALLEL CODING ACTIVITIES		
OUTREACH		
Code 1a – Inform students/families about general health education, wellness and prevention programs, IDEA and Child Find activities	/	.25
Code 1b – Inform students/families about Medicaid and Medicaid managed care and encourage access		
FACILITATING APPLICATIONS		
Code 2a – Explain eligibility process and how to apply for programs like IDEA, TANF, and reduced lunches		
Code 2b – Explain and assist students/families with Medicaid application process, verify current status		
TRANSPORTATION		
Code 5a – Scheduling or arranging transportation not in support of Medicaid covered services (e.g. social, vocational, and/or educational programs or activities)		
Code 5b – Scheduling or arranging transportation to Medicaid covered services		
PROGRAM PLANNING, POLICY DEVELOPMENT AND INTERAGENCY COORDINATION		
Code 7a – Improving coordination/delivery/planning for non-medical services (e.g. social, vocational, state mandated child health screening, policy development, for school aged children)		
Code 7b – Improving coordination/delivery/planning of medical/dental/mental health/chemical dependency services to children		
TRAINING (PARTICIPATION IN OR COORDINATION)		
Code 8a – Improving delivery and referral to non-Medicaid services like IDEA/Child Find activities/programs	//	.50
Code 8b – Improving delivery and referral to Medicaid related services, early identification and referral for special health services like well-child exams. Training for the time study should be recorded under Code 10.		
REFERRAL, MONITORING OF MEDICAID SERVICES		
Code 9a – Referrals for non-medical services or state education agency mandated child health screens (free Care) e.g., vision, hearing, scoliosis services		
Code 9b – Referrals, coordination, monitoring of Medicaid medical, dental, mental health, substance abuse, and family planning services		
Total paid time this day: 7.5		Total time tracked this day (must equal paid time): 7.5

Parallel Coding

- CMS Requirement
- Train staff to record “a” code activities when such activities occur on a time study day.
- Codes 1a, 2a, 5a, 7a, 8a, 9a



Medicaid Administrative Match – Schools – Time Study Form

STAFF NAME (PRINT) WYLE E. COYOTE	JOB TITLE RECESS AIDE	DATE OF TIME STUDY (MM/DD/YY): 10/27/2010
SCHOOL DISTRICT DISAPPOINTMENT SCHOOL DISTRICT	SCHOOL BUILDING STRESSED OUT SENIOR HIGH	
This time study form represents the codable activities that I performed during the "Date of Time Study" above. I did not alter my normal routine for the time study. I did not use any other form to track my time for purposes of claiming administrative match funds.		
STAFF SIGNATURE <i>WE Coyote</i>	DATE 10/27/2010	
I reviewed this time study form and it is complete and in compliance with Medicaid Administrative Match program guidelines.		
SUPERVISOR'S SIGNATURE <i>B. Leroy Brown</i>	DATE 10/27/2010	
CODE IDENTIFIERS		Total Time
Code 3 – EDUCATIONAL SCHOOL RELATED ACTIVITIES – Regular assigned duties, teaching, extra-curricular activities, IEP development, coordinating/monitoring IEPs, discipline, evaluating curriculum or instruction, career guidance, & general supervision of students		
Code 4 – DIRECT MEDICAL SERVICES – Provision of care, treatment/patient follow-up, counseling services, related administrative/derelical activities, and staff related travel.		
SYSTEM SUPPORT/PERSONAL ACTIVITIES	Tick Marks 15-Min Each	Provide a Brief Narrative Description For "b" codes
Code 10 – SYSTEM SUPPORT OR PERSONAL TIME (Staff meetings, breaks, lunch, annual leave, and sick leave and Medicaid Ad Match Time Study Training.)		.50
PARALLEL CODING ACTIVITIES		
OUTREACH		
Code 1a – Inform students/families about general health education, wellness and prevention programs, IDEA and Child Find activities		
Code 1b – Inform students/families about Medicaid and Medicaid managed care and encourage access		
FACILITATING APPLICATIONS		
Code 2a – Explain eligibility process and how to apply for programs like IDEA, TANF, and reduced lunches		
Code 2b – Explain and assist students/families with Medicaid application process, verify current status	<i>1</i>	<i>Sent form home</i>
TRANSPORTATION		
Code 5a – Scheduling or arranging transportation not in support of Medicaid covered services (e.g. social, vocational, and/or educational programs or activities)		
Code 5b – Scheduling or arranging transportation to Medicaid covered services		
PROGRAM PLANNING, POLICY DEVELOPMENT AND INTERAGENCY COORDINATION		
Code 7a – Improving coordination/delivery/planning for non-medical services (e.g. social, vocational, state mandated child health screening, policy development, for school aged children)		
Code 7b – Improving coordination/delivery/planning of medical/dental/mental health/chemical dependency services to children		
TRAINING (PARTICIPATION IN OR COORDINATION)		
Code 8a – Improving delivery and referral to non-Medicaid services like IDEA/Child Find activities/programs		
Code 8b – Improving delivery and referral to Medicaid related services, early identification and referral for special health services like well-child exams. Training for the time study should be recorded under Code 10.	<i>1</i>	<i>Filled out this time form</i>
REFERRAL, MONITORING OF MEDICAID SERVICES		
Code 9a – Referrals for non-medical services or state education agency mandated child health screens (free Care) e.g., vision, hearing, scoliosis services		
Code 9b – Referrals, coordination, monitoring of Medicaid medical, dental, mental health, substance abuse, and family planning services	<i> </i>	<i>Monitored lice line up</i>
Total paid time this day: 7.5		Total time tracked this day (must equal paid time): 7.5



Medicaid Administrative Match – Schools – Time Study Form

STAFF NAME (PRINT) MARK WIZARD	JOB TITLE SECRETARY	DATE OF TIME STUDY (MM/DD/YY): 10/27/2010
SCHOOL DISTRICT ON TARGET SCHOOL DISTRICT	SCHOOL BUILDING PERFECT SENIOR HIGH	

This time study form represents the codable activities that I performed during the "Date of Time Study" above. I did not alter my normal routine for the time study. I did not use any other form to track my time for purposes of claiming administrative match funds.

STAFF SIGNATURE *Mark Wizard*

DATE **10/27/10**

I reviewed this time study form and it is complete and in compliance with Medicaid Administrative Match program guidelines.

SUPERVISOR'S SIGNATURE *Luzie Smarts*

DATE **Oct. 28, 2010**

CODE IDENTIFIERS		Total Time
Code 3 – EDUCATIONAL SCHOOL RELATED ACTIVITIES – Regular assigned duties, teaching, extra-curricular activities, IEP development, coordinating/monitoring IEPs, discipline, evaluating curriculum or instruction, career guidance, & general supervision of students		4.5
Code 4 – DIRECT MEDICAL SERVICES – Provision of care, treatment/patient follow-up, counseling services, related administrative/derel activities, and staff related travel.		
SYSTEM SUPPORT/PERSONAL ACTIVITIES	Tick Marks 15-Min Each	Provide a Brief Narrative Description For "b" codes
Code 10 – SYSTEM SUPPORT OR PERSONAL TIME (Staff meetings, breaks, lunch, annual leave, and sick leave and Medicaid Ad Match Time Study Training.)	//	
	//	
PARALLEL CODING ACTIVITIES		
OUTREACH		
Code 1a – Inform students/families about general health education, wellness and prevention programs, IDEA and Child Find activities	/	
Code 1b – Inform students/families about Medicaid and Medicaid managed care and encourage access		
FACILITATING APPLICATIONS		
Code 2a – Explain eligibility process and how to apply for programs like IDEA, TANF, and reduced lunches	/	<i>Helped new family with reduced lunch application</i>
Code 2b – Explain and assist students/families with Medicaid application process, verify current status		
TRANSPORTATION		
Code 5a – Scheduling or arranging transportation not in support of Medicaid covered services (e.g. social, vocational, and/or educational programs or activities)	//	
Code 5b – Scheduling or arranging transportation to Medicaid covered services	/	<i>Assisted pregnant teen with bus schedule to dr. appt.</i>
PROGRAM PLANNING, POLICY DEVELOPMENT AND INTERAGENCY COORDINATION		
Code 7a – Improving coordination/delivery/planning for non-medical services (e.g. social, vocational, state mandated child health screening, policy development, for school aged children		
Code 7b – Improving coordination/delivery/planning of medical/dental/mental health/chemical dependency services to children		
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REFERRAL, MONITORING OF MEDICAID SERVICES		
Code 9a – Referrals for non-medical services or state education agency mandated child health screens (free Care) e.g., vision, hearing, scoliosis services		
Code 9b – Referrals, coordination, monitoring of Medicaid medical, dental, mental health, substance abuse, and family planning services	/	<i>Referred new family to local dental clinics</i>

Signing within a 5 day time period

Building Supervisors

Within **five** working days after each time study day, collect, review and verify by your signature (in blue ink) the completed time study forms.



Missing Time Reports

09-10



MAM Outreach Coordination

- CMS concerns about possible duplication
- Possible audit findings
- Other agencies contracted for MAM
- What is considered duplication
- Short term efforts are okay
- Free and reduced lunch applications
- What to do if you want to coordinate outreach

Program Improvements

***Proposed* NEW TIME STUDY PROCESS**

- ▣ Single automated web-based random moment time study (RMTS)
- ▣ Paperless (almost)
- ▣ Significant reduction of administrative burden
- ▣ Statistically valid like current process
- ▣ Participants answer four questions
- ▣ Increased participation by school districts,
- ▣ Simplified contract monitoring activities.
- ▣ Reduced risks of audit and monitoring findings.
- ▣ Reduced risk of reimbursement of federal funds.

Questions and Answers



Wrap-Up

